MILFORD FOUNDATION

Performance Report

For the year ended
31 March 2026



MILFORD
FOUNDATION
INVESTING IN FUTURE GENERATIONS
TE WHAKATŌ KĀKANO MŌ NGĀ REANGA HOU

Contents

Entity Information	3
Statement of Service Performance	4
Statement of Financial Performance	7
Statement of Financial Position	8
Statement of Cash Flows	9
Notes to the Performance Report	10
Independent Auditor’s Report	16

Entity Information

Who are we? Why do we exist?

Legal name of entity	Milford Foundation
Type of entity and legal basis	The Milford Foundation (the "Foundation") was registered as a Charitable Trust on 2 July 2020 and incorporated under the Charitable Trusts Act 1957 on 7 July 2020.
Registration Number	CC58088
Incorporation Number	50040982
Physical and postal address	Level 12, 50 Albert Street, Auckland 1010
Phone	0800 368 632 (0800 FOUNDATION)
Email/Website	info@milfordfoundation.co.nz / milfordfoundation.co.nz

Entity's Purpose or Mission

The Foundation has been established to provide support, both financial and otherwise, to other registered charities and support charitable purposes in New Zealand. Our mission is to strengthen New Zealand communities through the lenses of youth, education and environment. Our activities will continuously evolve in response to community needs, with a strong focus on building a stronger, sustainable and more equitable New Zealand with thriving communities and a sustainable environment.

Entity Structure

The Foundation was established by Milford Asset Management Limited ("MAML") pursuant to a trust deed signed on 1 July 2020. The Foundation is governed by a Board of Trustees and the following were members as at 31 March 2026:

Graeme Richard Thomas *(Chair)*
Anthony Francis Quirk
Sarah Ann Norrie
Philip Iwan Morgan Rees
Alastair Gordon Thomson *(appointed 19/11/2025)*
Anna Joan Gibbons *(appointed 19/11/2025)*

During the year, Rachel Jane Brown and Tiaki Blake Hunia resigned on 31 May 2025, and Debra Mary Delores Sorensen resigned on 19 August 2025.

Trustees are appointed for a period of three years and can be re-appointed at the end of their respective terms on one or more occasions. The Trustees oversee the strategic direction of the Foundation, and approve any grants to charities.

Lucy Doyle is the General Manager ("GM") of the Foundation and her role is to execute the strategy and oversee the operational aspects of the Foundation.

Main sources of the Entity's Cash and Resources

The main sources of the Foundation's cash and resources are cash donations from the Milford Group (comprising MAML, its subsidiaries and any related parties), its employees, shareholders, directors, clients of MAML, and the public.

The on-going operational costs of the Foundation are being met by MAML and Milford Funds Limited ("MFL") which is a subsidiary of MAML, and will continue to be, for the foreseeable future. This ensures that all donations received by the Foundation are directed in full to charitable purposes, either gifted immediately or invested in Milford Funds at no cost, to enable future donations.

Entity's reliance on volunteers and donated goods or services

The Foundation relies heavily on the voluntary services of employees of the Milford Group. These services include but are not limited to investment management, marketing, information technology (IT), accounting, legal and other administration services. In addition, the Milford Group pays for all the operational costs of the Foundation including IT infrastructure, brand/design marketing and legal fees. Certain professional services firms have also provided free or discounted services (refer to Note 3 for further detail).

The estimated number of hours spent by Milford Group employees on the Foundation during the year ended 31 March 2026 is 523 (for the year ended 31 March 2025: 353 hours).

Statement of Service Performance

What did we do? When did we do it?

Description of entity's outcomes and quantification of outputs

The Foundation's purpose is "Investing in Aotearoa New Zealand communities, by creating a sustainable future for generations to prosper". The Foundation seeks to undertake a long-term approach to creating positive change in local communities by selecting and partnering with charities that align with this purpose.

We also have the ability to act quickly in times of crisis to assist the most vulnerable, and our Foundation Scholarships for university students remain a cornerstone of our approach.

We continue to focus on supporting our three key pillars of Youth, Education, and the Environment. Our charity partners benefit not only from financial support, but also from our commercial knowledge, networks, volunteering opportunities, and investment expertise. We seek to create true partnerships—connecting with our charity partners and helping them connect with each other to increase their potential for success.

Approximately $1.6 million was paid during the year. Since establishment, the Foundation has granted $6.8 million to organisations working across youth, education and the environment in Aotearoa New Zealand.

Key Achievements:

We have achieved much during the period. Our achievements reflect both the work of the Milford Foundation and the outcomes delivered by our partners with Foundation support.

- **Milford Foundation Scholarships –** selected 18 new scholarship recipients for 2026, bringing the total number of students supported since programme inception to 65, with 57 students undertaking tertiary study in 2026 across all four cohorts. 5 scholars graduated in 2025. We also supported the delivery of the annual two-day scholarship workshop for first year students and an online Scholarship Masterclass for the 2026 cohort and their families

Partner Achievements

- **MoneyTime –** continued support for MoneyTime, with financial literacy mandated in the New Zealand school curriculum and MoneyTime recognised as an approved provider. MoneyTime engaged more than 100,000 primary school students across nearly 300 schools nationwide.

- **0800 What's Up –** supported the ongoing delivery of the national 0800 What's Up helpline, ensuring availability for children and young people throughout the year, alongside system and collaboration improvements progressed by Barnardos.

- **Sustainable Business Network –** continued delivery of the Puhinui Regeneration Project, with cumulative measures reported during the year including native planting, volunteer participation and training outcomes.

Our partnerships with the Graeme Dingle Foundation and The Village came to natural conclusions this year.

Fundraising and employee giving

- **Christmas fundraising –** delivered the Buckets of Love campaign, raising $50,000 for each of Pillars Ka Pou Whakahou, Pet Refuge New Zealand Charitable Trust, and Nurturing Families, with client and employee donations matched by the Foundation and Milford.
- **Community giving –** delivered the Milford Office Grants initiative to mark Milford Asset Management reaching $30 billion Funds Under Management (FUM), allocating $3,000 to each New Zealand office for locally selected charities
- **Fundraising –** delivered the Hello Sailor fundraising event, raising $32,434 to support youth mental health through Mitey – Sir John Kirwan Foundation

Foundation Stewardship

- **Leadership and continuity –** during the year, the Foundation was led by an acting Chief Executive (Philip Morgan Rees) following the departure of the previous Chief Executive (Bryce Marsden) with ongoing oversight from the Trustees. In February 2026, Lucy Doyle was appointed as General Manager, providing dedicated leadership capacity for the Foundation's next phase.
- **Governance and discipline –** continued to maintain appropriate governance and operating discipline.

Recognition

Received "Highly Commended" in the Contribution to Community category at the Financial Services Council (FSC) Awards in September 2025.

Brian Gaynor Initiatives (BGI)

The Brian Gaynor Initiatives (BGI) programme is a $2.1 million endowment administered by the Foundation under a support and funding arrangement (the Agreement). The BGI are designed to strengthen journalism in New Zealand. In accordance with the Agreement, the endowment is intended to be used to fund initiatives which are aligned to the BGI programme and its purpose. There are no repayment obligations attached to the endowment.

Since establishment, more than $250,000 has been granted through the BGI to support high quality business journalism in New Zealand, aligned with Brian Gaynor's legacy.

Over the year, $144,509 was paid in grants, with two new journalists receiving financial support, and one student receiving sponsorship support towards their studies.



Annual Grants

Below are the annual grants paid by the Foundation to its charity partners over the current and previous reporting periods:

Charity Partner	2026 $	2025 $
Foundation Scholarships	496,870	430,000
MoneyTime NZ Foundation	250,000	250,000
Sustainable Business Network (Puhinui Regeneration Project)	240,000	240,000
Brian Gaynor Initiatives - Journalism Award & Scholarship	144,509	102,535
Barnardos (0800 What's Up)	115,000	133,285
The Village Trust (Food Bank)	115,000	115,000
Nurturing Families	50,000	45,193
Pillars Ka Pou Whakahou	50,000	45,193
Pet Refuge	50,000	45,193
Mitey (The Sir John Kirwan Foundation Board)	32,434	0
ThatDay Charitable Trust	25,000	0
Kaeo Rugby Sports Club (Crisis Support)	22,500	0
Wesley Intermediate School	3,000	0
Special Children's Christmas Party	3,000	0
Tauranga Women's Refuge & Support Services	3,000	0
Rotary Club of Stortford Lodge Charitable Trust (Lifting the Lid)	3,000	0
Life Education Trust Hutt Valley	3,000	0
Full Bellies Charitable Trust	3,000	0
Alpine Community Development Trust (Community Link Upper Clutha)	3,000	0
Wairora Flood Relief	0	200,000
Graeme Dingle Foundation	0	115,000
Drop The Boss Initiative	0	5,000
Total	**1,612,313**	**1,726,399**

Statement of Financial Performance

What did it cost? How was it funded?

	Note	2026 $	2025 $
REVENUE			
Donations	2	2,735,120	4,143,353
Donated goods and services	3	589,754	707,003
Fundraising		44,586	8,638
Net gains on financial assets at fair value through profit or loss		737,688	518,468
Distributions from financial assets at fair value through profit or loss		11,564	11,054
Interest income		680	1,641
Total Revenue		**4,119,392**	**5,390,157**
EXPENSES			
Personnel costs		227,231	177,593
Information technology costs		3,346	37,924
Marketing expenses		135,526	371,643
Professional services		99,823	39,293
General expenses		68,922	48,005
		534,848	**674,458**
Grants		1,612,313	1,726,399
Total expenses		**2,147,161**	**2,400,857**
Surplus for the year		**1,972,231**	**2,989,300**

The Foundation acknowledges that its operating expenses are funded principally by the Milford Group. As a result, all donations received are applied to charitable purposes, either gifted immediately or invested in Milford Funds at no cost, to enable future donations.

This statement should be read in conjunction with the accompanying accounting policies and notes on pages 10 to 14.

Statement of Financial Position

What do we own? What do we owe?

	Note	2026 $	2025 $
ASSETS			
Current assets			
Cash and cash equivalents		4,454	706
Trade and other receivables		704	0
Financial assets at fair value through profit or loss	4	13,026,439	11,033,660
Total current assets		**13,031,597**	**11,034,366**
TOTAL ASSETS		**13,031,597**	**11,034,366**
LIABILITIES			
Current liabilities			
Amounts payable to related parties		25,000	0
TOTAL LIABILITIES		**25,000**	**0**
TOTAL NET ASSETS		**13,006,597**	**11,034,366**
ACCUMULATED FUNDS			
Accumulated surpluses	5	13,006,597	11,034,366
TOTAL ACCUMULATED FUNDS		**13,006,597**	**11,034,366**

For and on behalf of the Trustees, who approved this Performance Report on 11 August 2026.

Trustee _____

Trustee _____

This statement should be read in conjunction with the accompanying accounting policies and notes on pages 10 to 14.

Statement of Cash Flows

What cash did we receive?
What cash did we pay out?

	Note	2026 $	2025 $
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash was received from:			
Donations	2	2,735,120	4,143,353
Fundraising		44,586	8,638
Interest income		680	1,641
		2,780,386	**4,153,632**
Cash was applied to:			
Expenses		(196)	(141)
Grants		(1,587,313)	(1,726,399)
		(1,587,509)	**(1,726,540)**
Net cash flows from operating activities		**1,192,877**	**2,427,092**
CASH FLOWS FROM INVESTING ACTIVITIES			
Cash was received from:			
Redemption of units in Milford Funds		**1,579,563**	**1,726,479**
Cash was applied to:			
Purchase of units in Milford Funds		**(2,768,692)**	**(4,160,251)**
Net cash flows from investing activities		**(1,189,129)**	**(2,433,772)**
Net Increase/(Decrease) in Cash		**3,748**	**(6,680)**
Cash and cash equivalents at beginning of the year		706	7,386
CASH AND CASH EQUIVALENTS AT END OF THE YEAR		**4,454**	**706**
Represented by:			
Cash and cash equivalents		4,454	706
		4,454	**706**

This statement should be read in conjunction with the accompanying accounting policies and notes on pages 10 to 14.

Notes to the Performance Report

What other information supports our Performance Report?

1. STATEMENT OF ACCOUNTING POLICIES

How did we do our accounting?

Basis of Preparation

The Foundation was incorporated on 2 July 2020. This Performance Report covers the 12 months ended 31 March 2026, and the comparative period from 1 April 2024 to 31 March 2025.

The Foundation is a Tier 3 reporting entity. It has elected to apply Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total expenses less than $5,000,000 for this reporting period.

All transactions in this Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the Foundation will continue to operate in the foreseeable future.

Revenue

Revenue is accounted for as follows:

a. **Donations**
Donations are accounted for depending on whether or not a 'use or return' condition is attached. Where no condition is attached, the donations are recognised as revenue when the cash is received. Where donations do include a condition, the donation is initially recorded as a liability on receipt. The income is then subsequently recognised within the Statement of Financial Performance as the performance conditions are met.

b. **Donated goods or services**
Donated goods or services represent actual financial costs borne by MAML and MFL in providing administrative and other services to the Foundation, and the services provided by external suppliers on a pro-bono basis. As a result, no costs are borne by the Foundation, enabling donations to be fully available for granting.

The Foundation has opted to recognise donated goods or services at fair value in accordance with Tier 2 requirements (Public Benefit Entity International Public Sector Accounting Standard 23), rather than apply the Tier 3 requirements.

c. **Donations in kind - volunteer time**
MAML employees have volunteered their time to support the on-going operations of the Foundation. These donated services have been recognised in the Performance Report in the current reporting period, and are reported as Personnel costs.

d. **Interest Income**
Interest Income is recognised on an accruals basis.

Goods and Service Tax (GST)

As at balance date, the Foundation was not registered for GST and therefore all amounts are stated inclusive of GST (if any).

Income Tax

The Foundation is a registered charity under the Charities Act 2005, and accordingly is not subject to income tax.

Financial Instruments

The Foundation recognises financial assets on the date it becomes party to a contractual agreement, and recognises financial liabilities when an obligation arises.

Financial assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, are measured at amortised cost (less any allowance for impairment if applicable). Interest income from these financial assets is included in interest income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss in the Statement of Financial Performance. This category includes Cash and Cash Equivalents.

Assets that do not meet the criteria for amortised cost are measured at fair value. Any gains or losses associated with financial assets at fair value through profit or loss are recognised in the Statement of Financial Performance and presented net within net gains/(losses) in the period in which they arise. Financial assets in this category comprise investments in unit trusts.

The Foundation's financial liabilities are subsequently measured at amortised cost using the effective interest rate method. This category includes Amounts payable to related parties and Other payables (if any).

a. Cash and cash equivalents
Cash and cash equivalents may include deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. When applicable, bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

b. Financial assets at fair value through profit or loss
These include the Foundation's investments in unit trusts. These investments are measured initially and subsequently at fair value. The fair value is based on the latest available redemption price for each unit trust as at balance date. Any gains or losses on these investments are recognised in the Statement of Financial Performance in the period in which they arise.

The Foundation has opted to recognise its investments in unit trusts at fair value in accordance with Tier 2 requirements. Accordingly it has applied the requirements of the following standards: Public Benefit Entity International Public Sector Accounting Standard ("PBE IPSAS") 41 *Financial Instruments;* PBE IPSAS 28 *Financial Instruments: Presentation*; and PBE IPSAS 30 *Financial Instruments: Disclosure*.

c. Changes to comparatives
Certain comparatives have been reclassified from General expenses to Professional services in the Statement of Financial Performance to conform with the current year's presentation. These restatements have no impact on the previously reported Surplus for the year, Statement of Financial Position or Statement of Cash Flows.



2. DONATIONS

	2026 $	2025 $
Cash donations from Milford Asset Management Limited	0	150
Cash donations from Milford Funds Limited	1,428,393	1,686,434
Other cash donations	1,306,727	2,456,769
	2,735,120	**4,143,353**

3. DONATED GOODS AND SERVICES

	2026 $	2025 $
Goods and services donated (pro-bono) by external suppliers:		
Marketing services (Q-Brand Builders)	0	41,947
	0	**41,947**

Goods and services donated by Milford Asset Management Limited:		
Personnel costs	44,540	27,593
Management fee rebates	55,101	32,686
	99,641	**60,279**

Goods and services donated by Milford Funds Limited:		
Personnel costs	182,691	150,000
Information technology costs	3,346	37,924
Marketing expenses	135,526	329,696
Professional services	99,823	39,293
General expenses	68,727	47,864
	490,113	**604,777**
	589,754	**707,003**

PricewaterhouseCoopers New Zealand have provided audit services on a pro-bono basis for the current and comparative periods. These costs have not been recognised in the Statement of Financial Performance.

4. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2026 $	2025 $
The Foundation holds the following investments in Milford Funds:		
Milford Active Growth Wholesale Fund	3,092,923	2,649,825
Milford Australian Absolute Growth Wholesale Fund	0	173,232
Milford Australian Equities Wholesale Fund	590,946	482,734
Milford Cash Fund	2,708,332	2,340,343
Milford Dynamic Wholesale Fund	608,281	510,711
Milford Global Corporate Bond Fund	106,534	185,685
Milford Global Select Wholesale Fund	2,874,829	2,171,193
Milford Income Wholesale Fund	2,022,726	1,751,033
Milford NZ Equities Wholesale Fund	700,035	583,333
Milford Trans-Tasman Bond Fund	321,833	185,571
	13,026,439	**11,033,660**

There are no management or performance fees charged on these investments.

5. ACCUMULATED FUNDS

	2026 $	2025 $
Opening Balance	11,034,366	8,045,066
Surplus for the year	1,972,231	2,989,300
Closing Balance	**13,006,597**	**11,034,366**

6. RELATED PARTIES

MAML and its subsidiaries are related parties by virtue of having a MAML director on the Foundation's Board of Trustees as at balance date, and due to the on-going support provided by MAML and subsidiaries for the Foundation's operational activities.

During the years ended 31 March 2026 and 31 March 2025, the Foundation engaged in the following related party transactions:

- Received cash donations from MFL (refer Note 2);
- Received donated goods and services from MAML and MFL (refer Note 3); and
- Invested in the Milford Funds which are managed by MFL (refer Note 4). There are no management or performance fees charged on these investments.

As at 31 March 2026, $25,000 was owed to Milford Funds Limited, associated with a refund of donated goods and services (2025: $0).

Key management personnel compensation

The Foundation's key management personnel include the Trustees, the General Manager of the Foundation, and the MAML Board. None of these personnel received any compensation from the Foundation during the year (2025: no compensation).

During the year ended 31 March 2026, the Foundation received donations of $1,105,594 from certain key management personnel (2025: $125,400).

7. FINANCIAL INSTRUMENTS BY CATEGORY

	2026 $	2025 $
Total Assets at amortised cost	5,158	706
Total Liabilities at amortised cost	25,000	0
Total Assets at fair value through profit or loss	13,026,439	11,033,660

8. CONTINGENT LIABILITIES

At balance date there were no material contingent liabilities (2025: none).

9. CAPITAL COMMITMENTS

At balance date there were no material capital commitments (2025: none).

10. SUBSEQUENT EVENTS

There were no events subsequent to the reporting period that materially affected the financial statements.



Independent auditor's report

To the Trustees of Milford Foundation

Our opinion

In our opinion, the accompanying performance report of Milford Foundation (the Foundation) on pages 3 to 14 presents fairly, in all material respects:

- the entity information as at 31 March 2026;
- the financial position of the Foundation as at 31 March 2026, its financial performance, and its cash flows for the year then ended; and
- the service performance for the year ended 31 March 2026 in that the service performance information is appropriate and meaningful, and prepared in accordance with the Foundation's measurement bases or evaluation methods

in accordance with the Public Benefit Entity Simple Format Reporting – Accrual (Not-For-Profit) standard Tier 3 (NFP) Standard issued by the New Zealand Accounting Standards Board (the applicable financial reporting framework).

What we have audited

The Foundation's performance report comprises:

- the entity information as at 31 March 2026;
- the statement of service performance for the year then ended;
- the statement of financial position as at 31 March 2026;
- the statement of financial performance for the year then ended;
- the statement of cash flows for the year then ended; and
- notes to the performance report, including material accounting policy information and other explanatory information.

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Basis for opinion

We conducted our audit of the performance report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and New Zealand Auditing Standard 1 (Revised) *The Audit of Service Performance Information* (NZ AS 1 (Revised)). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the performance report* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our independence and quality management

We are independent of the Foundation in accordance with Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* (PES 1) issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor, we have no relationship with, or interests in, the Foundation.

Responsibilities of the Trustees for the performance report

The Trustees are responsible, on behalf of the Foundation, for the preparation and fair presentation of the performance report in accordance with the applicable financial reporting framework, and for such internal control as the Trustees determine is necessary to enable the preparation of the performance report that is free from material misstatement, whether due to fraud or error.

The Trustees are also responsible, on behalf of the Foundation, for the statement of service performance, including:

- the selection of elements/aspects of service performance, performance measures and/or descriptions, and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the applicable financial reporting framework;
- the preparation and fair presentation of service performance information in accordance with the entity's measurement bases or evaluation methods, in accordance with the applicable financial reporting framework; and
- the overall presentation, structure and content of the service performance information in accordance with the applicable financial reporting framework.

In preparing the performance report, the Trustees are responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Trustees either intend to liquidate the Foundation or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the performance report

Our objectives are to obtain reasonable assurance about whether the performance report, as a whole, is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and NZ AS 1 (Revised) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate or collectively, they could reasonably be expected to influence the economic decisions of users taken on the basis of this performance report.

A further description of our responsibilities for the audit of the performance report is located at the External Reporting Board's website at:

https://www.xrb.govt.nz/standards/assurance-standards/auditors-responsibilities/audit-report-18-1/

This description forms part of our auditor's report.

Who we report to

This report is made solely to the Trustees, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Foundation and the Foundation's Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

The engagement partner on the audit resulting in this independent auditor's report is Philip Taylor.

For and on behalf of



PricewaterhouseCoopers Auckland
11 August 2026

Please join us

Give today to make a big impact tomorrow



Get in touch

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Registered Charity CC58088

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milfordfoundation.co.nz

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